Communicating Complexity Simply
80 Countries

280 Years Old

60,000 Ships

10,000 People

Huge Unique Assets

Ms of Parts

‘00s Bespoke Contracts

‘000s of Rules

‘000s of Suppliers

‘000s of Parts

‘00s Industries

Nick Littlecott  www.littlecott.com
<table>
<thead>
<tr>
<th>Who</th>
<th>Knowledgeable Professional Engineers</th>
</tr>
</thead>
<tbody>
<tr>
<td>What</td>
<td>Assess &amp; Certify business and engineering assets</td>
</tr>
<tr>
<td>Where</td>
<td>At customer locations around the world</td>
</tr>
<tr>
<td>Why</td>
<td>To ensure quality and safety</td>
</tr>
<tr>
<td>How</td>
<td>By applying experience and knowledge of rules</td>
</tr>
<tr>
<td>When</td>
<td>When a customer requests</td>
</tr>
</tbody>
</table>
Define

Design & Build

Launch

Nick Littlecott  www.littlecott.com
No major change in nearly 10 years

Paper

Falling behind?

Unrealistic Ambitions

Multiple Uncoordinated Programmes

ERP

90 Strategic Initiatives

10+ Acquisitions and operating models

Digital IOT
80 Benefits Drivers
130 L3 Processes
3000 Process Steps
100s Local Variants
100+ Applications
50+ Interfaces
STEPUP

Doing the right things, in the right way, for the right people and the best results.
“Everything Should Be Made as Simple as Possible, But Not Simpler”  

(Probably not) Albert Einstein