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INTRODUCTION

Welcome to our third annual Insights event. It was in 2019 that we debuted this highly successful new event, designed to give a platform for interesting and provocative thinking relating to technology and to showcase our research insights. In 2020 we went virtual, for obvious reasons, and this continues with our 2021 event.

BCS’s aim to make IT good for society has never been more important – and the pandemic has only made that more obvious. Alongside this is the ever-growing concern over the climate crisis so, whilst we will continue to champion the great things technology has done for us, we will also continue to call out where improvement is needed, identify what needs to be more closely analysed and take a role in addressing those issues.

We view Insights as a place to demonstrate BCS as a convener of thought. With the societal concerns we now face as a backdrop, we look at how technology can help: the importance of professionalism in the IT workforce, how we can achieve sustainable computing, the need for a diverse profession that represents all, and the importance of digital inclusion for all members of society.

This publication takes a high-level view of the research we have undertaken over the last year. There are raw numbers given on key topics, produced from the more than 13,000 responses we had to our survey work this year. This is given a narrative by comments we get from members, reflecting the views of those actually working in our industry. The research herein gives a snapshot of contemporary issues in IT leadership, diversity, sustainable computing and more.
DIVERSITY 2021: SLOW PROGRESS IS SOME PROGRESS

BCS has produced four reports analysing the ONS Labour Force survey, looking at diversity issues in the IT space. For IT the picture is mixed but with some encouraging trends. From an employer point of view, it is perhaps a tale of opportunities missed, but with implied potential.

For a number of years now, starting back with the BCSWomen Group, BCS, has been tracking and reporting upon levels of female representation within the IT labour market. The idea was to highlight areas of concern for the industry and to provide supporting evidence for those seeking to improve the gender balance within IT.

In 2017, we expanded the reach of our analysis to cover other aspects of the Equality Act 2010’s nine protected characteristics. The commentary now includes figures on people with disabilities, ethnic minorities and older workers.

The insights contained within this article are drawn from four reports where we have analysed secondary data from the ONS Labour Force Survey. These reports aim to inform BCS policy as we provide a definitive source of information concerning the levels of ‘minority’ representation amongst the IT professions. We also want to identify and explore the extent to which the market is failing those from minority groups, as demonstrated by below-average levels of representation and compensation amongst these groups, but also celebrate where IT performs well.

19% OF IT SPECIALISTS IN THE UK WORKFORCE WERE FEMALE IN 2020

GENDER

In raw numbers, there were 312,000 female IT specialists in the UK workforce during 2020. This represented 19% of the total at that time, a low figure, but one that also shows improvement. The level of female representation in IT has increased over the past five years, in 2018 the figure was at 226,000. We could represent this as a 38% increase – very good – although the wider picture is still that female representation remains well below the level observed within the workforce as a whole (48%).

There are localised bright spots – in Scotland this figure runs to 23%. And certain disciplines have better female participation. In web design and development there is 35% female participation, and IT project and programme managers are 26% female.

This varies across industry too. Public services, for example, have 32% female IT workforces, but that is against 71% female employment across other occupations in the same sector.

A higher proportion of female IT specialists are employed in large organisations (250+) compared with males (50% versus 41%). The female earning figures are still below their male counterparts, although they are ahead of the ‘all occupations’ figure for male and female.

Another positive is in the area of responsibility: this is better for female IT specialists: 34% are in responsible positions, compared to 32% across professions in general.

And as a comment on potential, females are more likely to be qualified to degree level – 67% versus 61% in men and that gap has increased since 2019.
10% OF IT SPECIALISTS IN THE UK HAVE DISABILITIES (DDA DEFINITION)

ETHNICITY
The figures have always looked slightly better in IT professions with an ethnicity lens – although within individual ethnicities the picture becomes much more complex. As a headline positive, at 18%, ethnic minority representation was higher amongst IT specialists than within the UK workforce as a whole, which was 12% in 2020. In total there were 300,000 ethnic minority IT specialists in the UK, an increase on the 2018 number which was 266,000, but down a percentage point.

Ethnic minorities are better represented in London (32%) and in the area of business analyst (26%). However, in 2019 the London figure ran to 35%. For a comparison example in disciplines, in business analysis representation of ethnic minorities has grown from 23% to 26%, overtaking project and programme managers as the leading discipline from 2019.

On the other end of the scale, in Northern Ireland only 4% of the IT workforce are from ethnic minorities, with specialist IT managers from the whole of the UK running at 12% – although for context 12% is the current representation of all ethnic minorities in the UK workforce as a whole.

We can see potential reflected by qualification level because almost nine in ten ethnic minority IT specialists have an HE level qualification (87%) compared with less than seven in ten (67%) of those from white ethnic groups.

Digging into specific ethnicities is trickier. However, some trends do emerge. Professionals with Indian heritage are very well represented in 2020 – with their representation as IT specialists running at 9% against 3% in other occupations – this figure holds from 2019.

However, those from ‘Black/African/Caribbean/Black British’ background have dropped – 2% representation in IT specialism against 3% in other occupations. In 2019 there was parity in these figures.

DISABILITY
The outlook for those with disabilities is consistently less good. The background is that people with visible and invisible differences already start at a disadvantage: though accounting for 20% of the working age population in 2020, people with disabilities constituted only 14% of the total UK workforce.

There were 158,000 IT specialists in the UK with disabilities in 2020 – 10% of all IT specialists in the UK at that time, although this is slightly up from 2019’s 128,000 (9%).

A small ray of light in terms of attitude is reflected in the finding that IT specialists with disabilities are more likely to receive job-related education/training, with 30% stating they had received some in the previous 13 weeks during 2020 (compared with 23% of those without disabilities). This is also up from 2019 at 28%.

AGE
The background for age is that people aged 50 and above accounted for 31% of the working age population in 2020, and 30% of those in work.

In the potential category, if representation in IT were equal to the workforce ‘norm’ there would have been an additional 119,000 IT specialists in the UK aged 50 or above, or 480,000 in total. The potential in 2019 was 95,000, so the picture for older professionals is getting worse, although the potential pool of experience has commensurately increased for organisations.

In 2020 there were estimated to be around 13,000 unemployed IT specialists in the UK aged 50 and over, which equates to an unemployment rate of 3.4% – well above the rate for IT specialists aged 16-49 (2.2%). In 2019 this was 8,000, so again a significant worsening.
Unsurprisingly, older IT specialists (aged over 50) are notably more likely to hold ‘responsible positions’ – almost half (47%) having managerial/supervisory status in their job (compared with 38% of younger IT specialists, those aged below 50). But, again, this is down from 2019’s 52%.

In the broader UK picture a related upward trend is in qualification level: Younger IT specialists are much more likely to hold an IT degree than those aged 50 and above (14% versus 8% during 2020).

WHERE NEXT?

There are still plenty of areas to be explored in how we get everyone genuinely involved in the information society. Our four reports don’t really touch on neurodiversity issues; there are other protected characteristics in the Equality Act; there will undoubtedly be positive and negative changes post-COVID with, amongst other things, more normalised remote working. BCS will continue picking these subjects up.

Terminology evolves too – for example you will note we have dropped the term BAME from the reports this year. Whilst nuance is important, if difficult to achieve, BCS is committed to being as inclusive as we can, which is why we like to hear from members about their personal experiences.

The full reports are available at: BCS.ORG

If you have an experience you’d like to share please email: editor@bcs.org
KEY ONS FINDINGS

GENDER 2021

- Women accounted for 50% of the working age population in 2020 (those aged 16-64), 48% of those in work and 45% of the unemployed.

- There were 312,000 female IT specialists in the UK workforce during 2020 - 19% of the total at that time.

- If gender representation in IT were equal to the workforce ‘norm’ there would have been an additional 466,000 IT specialists in the UK and 778,000 female IT specialists in total in 2020.

- The level of female representation in IT varies by job type - from around one in twenty IT / Telecoms engineers (5% in each case over the 2016-20 period), to around one in three web designers/developers (35%) and IT operations technicians (32%).

- The unemployment rate for female IT specialists in 2020 was 2.7% - higher than that for male IT specialists (2.4%) but less than the overall rate for the UK labour market (3.2%).

1.7%

THE UNEMPLOYMENT RATE FOR FEMALE IT SPECIALISTS IN 2020

- The incidence of self-employment amongst female IT specialists (5%) was less than half the level recorded by men working in IT positions (11%).

- One half (50%) of female IT specialists working as employees were employed at large business sites (250 or more staff) compared with 41% of males.

- Just under four in ten female IT specialists (38%) were working in IT businesses in 2020 – a notably lower proportion than that recorded for male IT specialists at that time (49%).

- Female IT specialists were five times more likely to be working part-time than males (i.e. 15% versus 3%) during 2020 – most often as they did not want full-time work.

- At £19 per hour, the median hourly earnings for female IT specialists in 2020 was 13% less than that recorded for males working in IT positions.

- In 2020, female IT specialists (that were employees) appeared notably less likely than males to be in ‘positions with responsibility’ (comparison figures of 34% and 42% respectively).

- Female IT specialists are marginally more highly qualified than their male counterparts and in 2020, with more than seven in ten (73%) had a degree or equivalent level qualification.

- Just 6% of female IT specialists had an IT degree compared with 14% of their male counterparts.

- The most common means of IT specialists (male/ female) securing a job during the 2016-20 period was by ‘replying to an advertisement’.
KEY ONS FINDINGS

AGE 2021

• People aged 50 and above (50+) accounted for 31% of the working age population in 2020 (those aged 16-64), 30% of those in work and 21% of the unemployed.

• Of the 1.62m IT specialists based in the UK in 2020, just 22% (362,000) were aged 50 or above and if representation in IT were equal to the workforce ‘norm’ there would have been an additional 119,000 IT specialists in the UK aged 50 or above or 480,000 in total.

• Across the UK, representation of older people in IT positions was lowest in London where just 16% were aged 50 and above during 2020.

• Only around one in ten (10%) web designers/developers were found to be aged 50 and above (over the 2016-20 period) whilst amongst IT Directors, more than one third (35%) were of in this age band (2020).

• In 2020 there were estimated to be around 13,000 unemployed IT specialists in the UK aged 50 and over equating to an unemployment rate of 3.4% - well above the rate for IT specialists aged 16-49 (2.2%).

• Older IT specialist were more likely to be working on a self-employed basis than their younger counterparts (13% versus 9%) and were also more likely to be working part-time (9% versus 4%).

• IT specialists aged 50+ were also much more likely than others to be working in micro business sites (22% compared with 12% of those in younger age groups during 2020).

• The median hourly earnings for older IT specialists in 2019 was £24 per hour - 15% more than that for IT specialists as a whole.

• Older IT specialists are notably more likely to hold ‘responsible positions’ – almost than half (47%) having managerial/supervisory status in their job (compared with 38% of younger IT specialists).

13,000 UNEMPLOYED IT SPECIALISTS IN THE UK IN 2020

• Older IT specialists are less likely to have an HE qualification and in 2020 only 66% of those aged 50 and had a qualification at this level compared with 72% of those aged 16-49.

• Younger IT specialists are also much more likely to hold an IT degree than those aged 50 and above (8% versus 14% during 2020).

• Older IT specialists are notably more likely to obtain employment through recruitment agencies, and much less likely to do so via direct applications than their younger counterparts.
KEY ONS FINDINGS

DISABILITY 2021

• Though accounting for 20% of the working age population in 2020, people with disabilities constituted only 14% of the total UK workforce.

• There were 158,000 IT specialists in the UK with disabilities in 2020 – 10% of all IT specialists in the UK at that time.

• If representation in IT were equal to the workforce ‘norm’ there would have been an additional 65,000 IT specialists in the UK with disabilities - 223,000 in total.

• Representation of people with disabilities in the workforce varies across the UK from 8% of IT specialists in London, Scotland and the West Midlands to 13% of those in the South West of England.

• Representation of people with disabilities also varies with IT role - from just 8% of ‘Specialist IT Managers’ (2020) to 15% of IT Operations Technicians.

• Over the 2019-20 period, approximately 13% of all unemployed IT specialists in the UK had some form of disability (4,000 on average) and the associated unemployment rate (2.7%) was notably higher than that recorded for IT specialists as a whole (2.0%).

• Representation of IT specialists with disabilities is lowest in the Banking/Finance and Manufacturing sectors (8% in each case over the 2016-20 period)

• In 2020 the gross hourly pay for IT specialists with disabilities was £19phr - 88% of the remuneration for IT specialists without disabilities (£21phr).

• In 2020 approximately 64% of IT specialists with disabilities held a degree/HE level qualification compared with 71% of those without disabilities and 41% of workers with disabilities in other occupations.

• Around one in six (15%) of IT specialists with disabilities hold a degree in an IT related discipline.

13% OF ALL UNEMPLOYED IT SPECIALISTS IN THE UK HAD SOME FORM OF DISABILITY

• IT specialists with disabilities are more likely to receive job-related education/ training with 30% stating it had been received in the previous 13 weeks during 2020 (compared with 23% of those without disabilities).

• Disabled IT specialists are notably less likely to gain work via ‘in company’ contacts than those without disabilities (15% versus 17% stating that they had gained work in this way during the 2016-20 period).
KEY ONS FINDINGS
ETHNICITY 2021

• Individuals from ethnic minorities accounted for 14% of the working age population in 2020 but only 12% of those in work and 21% of the unemployed.

• At 18%, ethnic minority representation was higher amongst IT specialists than within the workforce as a whole (12%) in 2020 and in total there were 300,000 ethnic minority IT specialists in the UK at that time.

• Ethnic minority representation amongst IT specialists varies significantly across the UK - from just 4% in Northern Ireland of England to 32% in London.

• Ethnic minority representation amongst IT specialists in 2020 ranged from just 12% of specialist IT managers and web designers/developers – to 26% of business analysts.

• Ethnic minority IT specialists were twice as likely to be working in non-permanent positions as their ‘white’ counterparts (6% versus 3% respectively).

• There were approximately 10,000 unemployed IT specialists from ethnic minority groups in the UK during 2020 – 24% of all unemployed IT specialists in the UK at that time.

• The corresponding unemployment rate for ethnic minority IT specialists (3.2%) was notably higher than that of their ‘white’ counterparts (2.3%).

• Ethnic minority IT specialists were more likely to be self-employed than other IT staff during 2020 (13% compared with 9% of those from white ethnic groups).

• Just over one half (52%) of all ethnic minority IT specialists were working in IT businesses in 2020 - a higher proportion than for those of white ethnic origin (45%) and IT specialists as a whole (45%).

• Ethnic minority representation was lowest within the manufacturing sector where just 8% of IT specialists were from minority ethnic groups.

‘ETHNIC MINORITY IT SPECIALISTS ARE LESS LIKELY TO BE IN POSITIONS OF RESPONSIBILITY THAN THOSE OF WHITE ETHNICITY’

• In 2020, ethnic minority IT specialists (full-time employees) were earning the same as white/all IT specialists as a whole, with median hourly rates in each case of £21phr.

• Ethnic minority IT specialists are less likely to be in ‘positions of responsibility’ than those of white ethnicity with 37% and 41% respectively stating that they were a manager/foreman or team leader in 2020.

• Almost nine in ten ethnic minority IT specialists have an HE level qualification (87%) compared with less than seven in ten (67%) of those from white ethnic groups.

• Ethnic minority IT specialists are less likely than others to find employment from contacts in post (21% compared with 24% of white IT specialists over the 2016-20 period).
IT LEADERS: THE IT LEADERS VIEW

At the beginning of each year BCS likes to get views from digital leaders on their expectations, concerns, skills needs and more. Like no other year, 2020 showed just how reliant all organisations are on the IT function. The effect on IT leaders, in the tech and people context, has been commensurately large.

With 2020 showing us how much we need IT expertise, IT competency and dependable systems, the so-called ‘soft skills’ of caring for the team and empathetic leadership have also come into their own.

This is shown in some of the biggest changes in numbers seen in the BCS IT Leaders survey in recent years. But the numbers also demonstrate that when IT leaders raise issues that need addressing (security and cloud loom large, yet again) — they know of what they speak.

It is hardly surprising that responders this year have had things to say about good people management, business continuity strategy and, as always, where they feel their concerns and gaps are most pressing.

WHAT CHANGED ACROSS 2020?
The highest scoring priorities for 2021: ‘operational efficiencies’, ‘business transformation and organisational change’, and ‘remote and distributed working’, represent a shift in the patterns of recent years. This is no doubt due to the uncertain nature of the year and is reflected in the drop in the position of ‘continuous innovation’. It was first in 2019, with 54%; in 2020, it was second overall with 53% — this year, it dropped to fifth place.

Conversely, ‘staff engagement and well-being’ was prioritised by 44% as a top five answer for 2021: a significant leap from the 32% who rated this in the top five in 2020’s report.

Similar trends were reflected when choosing the organisation’s top priority. Again, ‘staff engagement’ rose significantly — it was only a top priority for 3% in 2020 and 4% in 2019 but hit 10% this year.

‘Operational efficiency’, too, is on a general upward trend. It was rated as the top priority by 10% in 2019, 17% in 2020, with 15% this year.

MOST IMPORTANT TECHNOLOGIES
The highest scoring technology priorities were consistent with recent years — which reflects well on previous strategies, but the relative importance was even stronger. ‘Cybersecurity’ and ‘cloud’ were tied with a 61% strike rate, with ‘business process automation’ following in third position.

‘Cybersecurity’ and ‘cloud’ were also joint top in 2020 but with only a 52% strike rate; similar numbers were recorded in 2019. In 2019, ‘business process improvement’ scored 36%, so 2021’s 47% is again a significant jump.

Unsurprisingly, these trends were also reflected in the choice of top technology priority. ‘Cybersecurity’ was chosen by 18%, ‘cloud’ and ‘business process automation’ by 15%, with ‘agile methods’ much-improved at 14%.

For comparison, in 2020, ‘business process automation’ was chosen as top priority by 10%, with ‘agile methods’ at 4%; in 2019, ‘business process automation’ was 12% with ‘agile methods’ at 7%.
It will come as little surprise after a tumultuous year that optimism about achieving organisational goals is low. Only 9% of participants feel their organisation has enough resources to achieve success in 2021. This compares to a steady (although still very low) 12% in both 2020 and 2019.

9% FEEL THEIR ORGANISATION HAS ENOUGH RESOURCES

SLEEPLESS NIGHTS AT THE TOP

So, what has led to IT leaders having a record-breaking (in BCS survey terms) low expectation of success in 2021? One of the key questions we’ve asked over the years of this survey, ‘What changes and trends in IT keep you awake at night?’ offers some insight.

The general picture from these verbatim is very much in keeping with the figures, with the two main answers being ‘cybersecurity’ and ‘cloud’. Two respondents summed these up neatly. On security: ‘Cybersecurity is a big worry. Most of the rest we are in control of — the inputs and outputs — but we cannot control bad actors. How much defence is enough?’

And on cloud: ‘We need to be able to prevent service failures in a complex, hybrid-cloud landscape.’

Of course, some other regular contenders were well represented: 5G, AI, legal compliance, Brexit, change management, capability gaps, data proliferation, decoupling data from legacy systems (Editor’s note: we have earmarked to explore what it really means in 2021), digital transformation and optimisation, disaster planning, digital literacy of general workforce, resilience and shadow IT.

The need to adjust to a changed 2021 provoked comments on what organisations will need to keep going. For example, the ‘ability to keep up and adapt without incurring unnecessary expenditure,’ and ‘to support large numbers of end users with new platforms.’

RISK RADAR

What else should we be aware of?

Some comment highlights include:

- ‘Articulating business value.’
- ‘Being able to provide the latest IT services quickly enough for our business to deliver applications to our customers.’
- ‘Higher expectations for software security, unrealistic expectations for AI, reliability of deep-learning systems.’

Being a broad technology church at BCS means we also elicit some domain-specific comments. One commenter raised this problem: ‘All the changes are happening faster than the health service can (will) react to.’
‘MAKING SURE THE BALANCE IS RIGHT BETWEEN USER NEEDS, ORGANISATION NEEDS’

Naturally enough, many of the concerns raised in the survey that will affect 2021 arise from 2020’s situation: ‘During this pandemic, platforms like Zoom, Teams, GoToMeeting, etc. have been very popular and often enabled businesses to continue to function. However, whilst they may, in some cases, have raised public and business trust in the profession, there are still too many failed IT projects.’

As noted above, innovation has taken an understandable back seat to business as usual. As one commenter said: ‘I work in the leisure sector and what keeps me awake is helping my company make it through the next year. Forget about upcoming trends, we are trying to work with 40% less staff and very little spending.’

EYES ON EUROPE AND BEYOND

Inevitably, political views come in. BCS takes a neutral stance on party politics of course, but as an example, one respondent listed their concerns: ‘Lack of clarity over service provision to and from the EU. Losing all my biggest clients who are based in the EU. Brexit/government is a joke.’

Some larger unknowns also came up: ‘Scale of technical debt vs the imperative to address this very quickly (and at acceptable cost) in order to meet the changing needs of the world. Also, the difficulty of delivering complex change at scale.’

Another comment concerned how to ‘articulate the shift to operational expenditure model with a traditional organisation that expects a certain level of capital expenditure. And recruitment of staff with concerns about IR35 statutory changes.’

Some raised organisational maturity: ‘I am keen that we are working on strategically planned objectives and are innovative and creative. However, some of our drivers would require tactical solutions and we need to provide routes to create that flexibility. I am not sure we are mature in that way.’

Here are some of the business consideration comments this survey got:

• ‘Lack of general understanding of the mission criticality of data quality.’
• ‘Keeping pace of all changes is tremendously difficult (if not impossible). Not sure a specific “upcoming change/trend” is a cause of sleepless nights — but general workload can do at times.’

While there are clearly large areas of concern, there are also those with a philosophy that works for them. These two comments show either end of the spectrum:

• ‘There’s not enough space (in the survey) to really answer what keeps me up at night.’
• ‘Nothing keeps me up, really. Organisations that have embraced agile methodology and/or devops as part of their IT delivery process are already ahead of the curve towards adapting to any upcoming changes. For those that haven’t, this would be their main focus as well as building out their remote working capabilities.’

THE COVID EFFECT

Maybe an indicator of the effect of COVID is encapsulated in this stat: concerns about Brexit ran at 14% in the top five concerns for 2020 but dropped to 8% for 2021. IT leaders were clearly more concerned with other things, for example business continuity and looking after dispersed workforces.
BUSINESS CONTINUITY STRATEGIES

Nothing tests a business continuity or disaster preparedness plan more effectively, sadly, than an event. And we well know the effect that COVID has had on workforces, as one responder wrote: ‘100% remote working, temporary office closures, events have had to be moved online only — this has impacted our field marketing strategy significantly.’

- A considerable number of responders found their plans up to the task. ‘One could make the argument that COVID has been a thorough test of our continuity strategy and that the test has been passed with flying colours,’ wrote one commenter. ‘Very little disruption has occurred despite the majority of our workforce now performing their duties from home, where previously there was a strong focus on working from fixed office locations.’
- COVID has also meant that previously ad-hoc approaches to homeworking have been quickly firmed up. The move to the cloud, with an attendant collaboration mindset, has been not only needed, but imperative. Likewise, the move away from fixed hardware.

‘DURING COVID-19, WE HAVE SEEN INCREASES TO RESOURCES; IMPROVED RECRUITMENT PROCESS; DEVELOPMENT OF ROTAS’

PLANNING AND CONTINUITY

In terms of planning, certain principles have been reinforced: ‘Business continuity is a continuous working. It is ongoing, so programme and documentation should not be seen as final. There are always resource changes that could impact these arrangements.’

- Discussing the change needed in threat perception, one person wrote: ‘All services are being reviewed and a programme of improvement to the ICT infrastructure has been implemented. Other planning is also underway. More monitoring of systems is taking place. The availability tiering of systems has been reviewed. These are no small tasks.
- For some, these changes were part of a progression: ‘It accelerated change already underway — it also shifted the risk appetite to a less controlled environment.’

‘During COVID-19, we have seen increases to resources; improved recruitment process; development of rotas; redeployment of essential resources; contracts extended and budget increases. Change improvements are reflected in continuity planning, which requires continual analysis of arrangements, so we are better positioned.’

We had several comments on successes and the benefits of previously started transformation:

‘Being an IT company, not only has our own (recovery plan) been properly tested, our entire client base and the IT model we sell has proven to be the best one it could have been.’

‘We invested in remote working prior to the pandemic.’

However, a certain amount of refocusing has also been provoked. Some comments:

- ‘It has made us focus much more on resilience and failover to ensure we keep systems up for longer.’
- ‘In many ways, continuity has improved with less reliance on availability of physical spaces. We are, however, now over-reliant on one key cloud infrastructure provider.’
- ‘Every business needs a business continuity plan. Our business impact analysis (BIA) focused more on system/DC outage scenarios prior to COVID-19. But business continuity planning in the workplace, i.e., business continuity for a pandemic, has become equally important now.’
THE FUTURE, NEEDS AND REQUIREMENTS
The new requirements of continuity were well summarised by one commenter: ‘We have seen increased identification of business-critical processes and personnel. Increased use of technology to overcome diverse location of teams and key business activities. Additional validation testing of people, process, technology, to achieve effective business continuity. Fast-track delivery of new VDI and zero trust network services to support agility.’

CHANGES IN IT LEADERSHIP COMPETENCIES
Much has been made over the years about soft skills, especially in IT, where the kneejerk response is often that managers and leaders can be too technical (the nerd/geek stereotype of empathy deficiency). The overwhelming number of comments here paint a different picture and the importance of empathy and trust came through strongly. Said one responder: ‘COVID-19 has made us think more about our staff and how we support them. It has brought out the softer skills in good ICT leaders.’

What has been required of leaders in this situation, which one responder said has allowed us to ‘think laterally about remote working’?

Here are some noteworthy replies:
• ‘It has forced IT leaders to be much more business-and-value-focused rather than IT-centric in their thinking.’
• ‘A leader needs to take care of their people, especially when so many of our colleagues have lost their jobs. A good leader, whether or not they are in IT, will do this. The ability to think on your feet and prioritise when so much of the workforce is working from home is essential.’
• ‘There is increased focus in developing soft skills such as emotional intelligence, storytelling and managing time.’

MORE ON COVID-19
Will COVID lead to a weeding out of leadership teams? One person said that it has ‘exaggerated [the deficiencies of] the less able leaders.’ And, from the technical perspective, ‘Anyone who thought the future is on-premise only is probably out of a job. Cloud has got everyone working from home so if you are not thinking cloud first then that is a problem.’

What are some of the other negatives that need further addressing?
• ‘It has shown that “know-it-alls” don’t actually know it all and that we are not immune to the basic business practices or continuity planning.’
• ‘IT has become reactive in 2020 where we need to be strategic.’
• ‘It’s definitely highlighted weaknesses in IT management for a number of companies. In the job market, I have noticed more IT management positions asking for more skill sets than usual but for the same salary. For me, strategy and project management skills have been tested rigorously.’

What other positive effects have been felt by IT leaders? Here are some comments:
• ‘We’re taken more seriously by senior management.’
• ‘We’ve become more human — and understanding of different working practice models.’
KEY FINDINGS AT A GLANCE

- When asked to single out their number one priority, the top answer is business transformation and organisational change, selected by 22% of respondents. This is followed by operational efficiencies (15%) and staff engagement and well-being (10%).
- The technologies that organisations are prioritising for 2021 are cyber security (61%), cloud (also 61%), and business process automation (47%).
- When asked to identify their top technology priority, cyber security (18%) edges ahead of cloud (15%). Also with 15% is business process automation, closely followed by agile methods (14%).
- Only 9% of participants feel their organisation has enough resources to achieve success in 2021.

CAPABILITY GAPS

We asked those surveyed to give free text answers of where they saw the capability gaps in their organisations. A lot of answers came with a cloud flavour: cloud adoption and migration; general cloud skills (for example AWS); cloud infrastructure and security; and cloud service support especially to aid large-scale homeworking.

Said one person: ‘We need more knowledge centred around on-premises infrastructure, which requires a change in development practices as we move towards a more cloud-based organisation.’

In other comments, these areas were mentioned as needing bolstering: cybersecurity, DevOps, project management, testing, legacy systems knowledge, robot process automation, SCCM knowledge and general web skills.

Some answers were around culture issues, for example, one commenter noted an issue with employees’ ‘willingness to learn and adapt in new and emerging technologies. Staff tend to become comfortable with existing technologies and forget to learn about the new stuff, which could offer significant benefits.’ We need them to ‘keep on top of change in the IT and applications stack, finesse soft skills for customer handling, have a general knowledge of what is possible, be multidisciplinary, understand commercial priorities and understand digital consumer behaviour.’

‘WE NEED MORE KNOWLEDGE CENTRED AROUND ON-PREMISES INFRASTRUCTURE, WHICH REQUIRES A CHANGE IN DEVELOPMENT PRACTICES’

Some also had a forward-looking approach. One person was looking for ‘experience in Tameflow, a combination of agile and theory of constraints approaches. Many of our IT developers are working on old technology and use waterfall techniques. They will need training in cloud-based technology, agile methodologies, serverless architecture and UX.’

Again, we had some sector-specific comments, such as: ‘We need a general awareness of how digital can improve the many different roles across the healthcare provision environment.

‘The sudden work practice changes of the coronavirus pandemic made a big leap in people’s understanding and adoption of digital, but it also highlighted how much more there is to be done to bring the level of digital literacy across the organisation up to a reasonable standard.’
In late 2020 BCS undertook its first large scale research on the cybersecurity issues we all face. We asked members – both of BCS’s security specialist groups and IT professionals in general – about their view on the state of IT security now. Nearly 700 members responded with some fascinating insights.

The complexity of the cybersecurity landscape makes it a vital area of interest for all – whether in IT or not. In an industry where a breach can happen through well-intentioned mistake; or through highly organised criminal activity; or via a lone teenager hacker; or through a state actor; or from a disgruntled employee, the threat surfaces are huge.

Add in legal compliance issues, the speed of change, user demand, the gap between business leadership and technical understanding and a multitude of other considerations and it obvious why BCS has such a thriving security community.

**KEY FINDINGS AT A GLANCE**

- 37% of participants admitted that their organisation had detected or recorded a security incident during 2020. 25% stated that they hadn’t had a security incident. 22% didn’t know and 16% preferred not to say.
- 42% of respondents believe their senior leadership team have sufficient skill and knowledge to manage cyber risk. 36% don’t think they do and 22% are neutral.
- 61% of BCS members believe their senior leadership team understand what their organisation’s most valuable digital assets are.
- From a cybersecurity perspective, nearly half of respondents (49%) are concerned about the ongoing shift to towards third party cloud computing infrastructure, platforms and software as a service. 22% are not concerned and 28% are neutral.
- Nearly four in ten (39%) of those questioned feel that their organisation affords security enough time and consideration when deploying products in an agile way. 34% think that they don’t and 27% are neutral.
So many discussions in tech seem to reduce to terminology. Security is no different – so we asked the question as to whether it is important to make a distinction between ‘information security’, ‘network security’ and ‘cybersecurity’ - 59% said it is. Leaving a significant proportion in the ‘no’ and ‘don’t know’ camps. Other answers had more decisive outcomes.

**SKILLS OUTLOOK**

As is to be expected there was a wide range of issues on the skills gaps – both from the technical perspective and in relation to security understanding in the wider business. The specific question we asked was around what skills are most difficult to recruit for. These ranged from hard security skills – an obvious essential – to softer skills and those surrounding integrating more effectively with the business.

Some of the harder skills listed included: red teaming skills; in-depth penetration testing, edge device protection and security postmortem deep forensics. Related deeper skills, or experience-related items, included finding ‘people who are real engineers and think solutions through properly,’ as described by one responder. Also mentioned were an awareness of governance and how it should fit in with the business; general policy knowledge, and those X factors: a conceptual understanding of risk and a security ‘spider-sense’.

We need ‘HR people who have a scoobie-doo what security is and that it is a profession based on the rule of law,’ wrote one member. And inevitably new staff cause an issue, being, as one commenter wrote: ‘unable to discern, phishing, scam, peering and social engineering and many other cyber security threats.’

That leads to some of the softer skills mentioned, such as empathy and an understanding of user psychology. Of course, a lot of these things need to converge. As one member put it, we need ‘pragmatic cybersecurity understanding in a business environment.’

The inherent tension here was highlighted in this comment: ‘the bigger issue is getting rounded people - it’s easier to find people with either very technical mindsets or very human centric mindsets but harder to find both.’

And, picking up a long-discussed hybrid issue, one commenter wrote that we need, ‘people who can see end to end and can communicate both up and down the business both technically and nontechnically.’
INCIDENTS IN 2020

Whilst an understandable 16% of respondents preferred not say whether their organisation had suffered a security incident this year, 37% indicated they had. Of these, the top three consequences were the 33% that underwent organisational disruption, with 16% suffering website disruption and/or loss of data.

Some of the free text answers highlighted the implications more graphically: for example the incidence of ‘brand abuse’. Others saw potential learning moments: ‘Our controls caught it, so we prevented the threat of financial loss. We used the opportunity to retrain the team on external threats via phishing schemes.’

What of the business’ reaction?

The chart below lists the main responses, although one response in the free text answers demonstrates a useful attitude to finding evidence of a breach: ‘we went back to look for more.’

AFTER THE EVENT WHAT DID YOUR BUSINESS DO?

<table>
<thead>
<tr>
<th>Action</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investigate</td>
<td>71%</td>
</tr>
<tr>
<td>Change procedures</td>
<td>43%</td>
</tr>
<tr>
<td>Staff brief</td>
<td>42%</td>
</tr>
<tr>
<td>Patch security software / infrastructure</td>
<td>41%</td>
</tr>
<tr>
<td>Provide extra training</td>
<td>38%</td>
</tr>
<tr>
<td>Blame a specific member of staff and apply any penalties</td>
<td>3%</td>
</tr>
<tr>
<td>Don’t know / prefer not to say</td>
<td>9%</td>
</tr>
<tr>
<td>Other</td>
<td>9%</td>
</tr>
</tbody>
</table>

Source: BCS
WHAT KEEPS YOU AWAKE AT NIGHT?

One member felt that there exists ‘an endemic lack of interest in creating a secure environment. Security teams are severely limited in their effectiveness if not supported by other functions, such as change control, inventory management, technical delivery teams.’

Here are a selection of answers to our ‘what keeps you awake at night’ question:

• People in my organisation that make our work very difficult because they implement security by ‘negating usability’
• Security is too often treated like a compliance issue, where some boxes have to be ticked in order to avoid too much scrutiny
• End of life software, poor patching
• Transition to the cloud
• Pretty much everything.
• Paranoia is a virtue in the IT security arena
• Senior managers abrogating responsibility to junior managers who make inappropriate risk decisions to avoid escalating issues
• Blame culture
• Cyber security fatigue - people acknowledge it is important but fail to act accordingly
• State actors
• The volume of work!
• Lack of awareness at executive level across the organisation. Zero to little understanding of IT in any shape form or guise. No understanding of the impact the loss of IT services would have. No coherent disaster recovery plans in the event of the loss of service(s).
• That someone has breached the systems and is laying low ... watching how things are carried out in the organisation.

Here is a nicely balanced concluding remark: ‘There is no point panicking. It is important to be doing the right things and have the right support and understanding around you to do an effective job.’

‘THERE IS NO POINT PANICKING. IT IS IMPORTANT TO BE DOING THE RIGHT THINGS’
THE BIGGEST CYBER THREATS

- Phishing: 63%
- Human error: 62%
- Social engineering: 53%
- Ransomware: 50%
- Insider threats: 38%
- Cloud vulnerabilities: 31%
- Nation-state adversaries: 26%
- Zero-day threats: 23%
- Advanced persistent threats: 20%
- Shadow IT: 17%
- AI-enhanced cyber attacks: 13%
- SCADA / critical infrastructure attacks / kinetic attacks: 13%
- IoT based attacks: 12%
- Deep fakes: 6%
- The dark web: 5%
- Other: 5%

Source: BCS
CLOUD CONCERNS
For a number of years now BCS' IT Leaders survey has shown security and cloud issues have been neck and neck as concerns. This is well reflected in the spread of numbers to our question: ‘from a cybersecurity perspective how concerned are you about the ongoing shift to third party cloud computing infrastructure, platforms and software as a service?’ 49% marked this with very concerned, or concerning. Only 6% had no concerns. Why? See the illustration below...

Many of these issues will be covered in our security pages over the next few issues. The BCS security specialist groups are filled with experts and run a lot of events to pick up just the sort of threads that are mentioned above. But for this research there was more and the forthcoming report will also cover some other very interesting current issues:

- Effective AI use in cybersecurity – now and in the future
- Cybercriminals’ deployment of AI
- AI and redundancies in the cybersecurity profession
- The potential for AI creating new jobs in cybersecurity
- The risks of 5G
- Look out for the publication of the full report in the e-newsletter and on MyBCS.

WHAT CONCERNS YOU ABOUT THE CLOUD?

<table>
<thead>
<tr>
<th>Issue</th>
<th>Concerned Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Breaches through misconfiguration</td>
<td>69%</td>
</tr>
<tr>
<td>Poorly implemented access controls</td>
<td>64%</td>
</tr>
<tr>
<td>The risk of data loss or leakage</td>
<td>63%</td>
</tr>
<tr>
<td>Unauthorised access to data via misuse of staff credentials</td>
<td>51%</td>
</tr>
<tr>
<td>Setting consistent policies/processes onsite and in cloud</td>
<td>42%</td>
</tr>
<tr>
<td>Compliance with Schrems II, GDPR and/or DPA (2018)</td>
<td>39%</td>
</tr>
<tr>
<td>Compliance</td>
<td>39%</td>
</tr>
<tr>
<td>Flawed APIs</td>
<td>35%</td>
</tr>
<tr>
<td>Other</td>
<td>9%</td>
</tr>
<tr>
<td>Nothing</td>
<td>3%</td>
</tr>
</tbody>
</table>

Source: BCS
ETHICAL DILEMMAS
‘WHEN I SEE FBCS IN THE EMAIL SIGNATURE...’

Late in 2020 BCS undertook its annual survey of members. This year we followed the pattern of recent surveys and asked the following question: In the past year have you or your organisation faced ethical dilemmas that you would be willing to share?

The idea behind this is simply to get a verbatim snapshot of recent experiences from those who are willing to share. It is not quantitative or definitive but provides an opportunity to start a conversation and get a feel for what others may be facing. Some of the comments are also not strictly about ethical situations, some for example are more clearly legal, but we have kept a selection of these in for the same reason – as a good starting point for further consideration.

Main categories that came up were a mix of the contemporary - COVID-19 and furlough, the increasing profile of diversity concerns – through to the ongoing – IT practice, management issues, business processes and data concerns.

This time we also had a good number of comments on personal ethics and professionalism – with some gratifyingly positive comments on the effect of BCS and its approach.

Let’s start with a member insight on track and trace... ‘A bidding process was run for the selection of a vendor to provide the track and trace application. I was on the periphery, being asked by a participating party to help assemble a development team. At the time it was known that Apple and Google had formed a joint venture activity to build a track and trace application that worked across both their platforms. The Google-Apple software was already in place in Germany and other countries.

‘However, the bid process continued and selected a US contractor to build a solution better than the companies that make the phones (i.e. Google and Apple). As an informed mobile technology user, it was clear that no solution that did not involve these two mobile phone manufacturers could be viable or work. However, there was no way to prevent the waste of £13M of taxpayers’ money with the selected vendor (whose solution of course did not work). It would have been great if the BCS possessed a mechanism, body or process that could have stepped in and provided the obvious reality (in the form of advice) and potentially saved taxpayers money.’

‘I FIND ATTITUDES TO SOFTWARE TESTING BEING SEEN AS OPTIONAL BY CLIENTS VERY FRUSTRATING’

The past year has seen a large-scale change in working practice, with attendant problems: ‘There is an increased focus on this, but I still see a lot of presenteeism and part-time workers are disadvantaged when working in a project-based organisation. Hiring is a big ethical issue and IR35 has compounded this (i.e. is it right to pay twice as much to someone doing the same job?).’

Here are some appetite whetters in the area of IT practice: ‘I find attitudes to software testing being seen as optional by clients very frustrating. I used the analogy that you wouldn’t publish a report without spell checking it, however the hours for testing are always the first thing to be cut.’
‘The attitude to lawful protected disclosures is generally to treat responsible alarm raising as though it were treacherous criminal leaking. There is a Parliamentary Group trying to change this very bad attitude towards improvements needed. The ISC annual report para 17-18 indicates there are no means of responsible disclosure in-confidence in the UK and this is a dangerous state of imbalance. The legal helpline service is not an effective or adequate response.’

Diversity issues got a number of mentions, too, this comment was particularly encouraging: ‘The Black Lives Matter protests after the murder of George Floyd were a wake-up call. I have realised how little I have done over the past 40 years in this industry to understand racism and to help Black people. I am now working with a Black organisation as a mentor, supporting the Mentor Black Businesses initiative both through donations and as a volunteer, and aiming to hire Black people or Black organisations whenever I have the opportunity to do so.’

Another member talked data concerns: ‘I approached a well-respected resource within the National Audit Office asking whether they believed it was NAO’s responsibility to further data standards across the UK government. Their response was that it needed to be done, but for the last 12 years, focus and financing had been lacking, spotty and unreliable. This is the ‘watchdog’ body for the UK government. This speaks volumes about the platitudes across our industry.’

A theme throughout the comments were individuals taking responsibility, which is clearly what BCS would encourage. Indeed, that is the point of professionalism. And BCS has helped, as evidence by these remarks:

‘I was working in an organisation for almost a year where they were not practicing ethically. It took time for me to realise that and thanks to BCS, after realising that and left the company.’

‘I have had to refuse to transfer of sensitive data to an external organisation since it was illegal to do so. However, were it not for my BCS training I would not have been aware that it was illegal in the first place. The module ‘professional issues’ is spot on.’

Ethical trade-offs are an interesting idea: ‘Our products were extensively used in the arms industry. We would have preferred if this were not so. We resolved this problem for ourselves by charging less (or nothing at all) to socially benign organisations.’

And the link between BCS and professionalism is even more explicit in our two closing comments:

‘Let’s just say that I had to remind my organisation/peers that as a Chartered IT Professional I was bound by the BCS Code of Conduct.’

‘I work as a technical conceptual architect in a sales environment and see a lot of great and poor behaviour. When I see FBCS in the email signature I know they will try to do a good job and uphold standard and industry best practice.’

There are many more comments presented in the full report, which also covers comments on management issues and some international considerations. Members can view the BCS Ethical Dilemmas 2021 mini-report on myBCS.
TAKING THE TEMPERATURE: SUSTAINABLE COMPUTING

ETHICS REGULATION

Specifically, this question asked members to give their views on technologies they had seen that benefit the environment and should be used more widely.

Suggestions ranged from the prosaic to the specialised, for example, the first category: ‘The switch on a power socket. The idea of services being available 24/7 is in many cases a bit daft given that users tend to be asleep 7-10 hours of each day and that a lot of businesses are closed for longer. Just consider the domestic modem, powered 24/7 in most cases when its users may only be conscious in the property for four or 5 hours a day. We would never senselessly leave lights on in the way we leave technology on.’

And on a more specialised note: ‘The data and analytics derived through satellite imagery, aerial, and drone platforms will enable accurate reporting and accountability for ESG:

Measuring and monitoring came up repeatedly, here is a selection of related comments:

‘For us at the BBC, being able to reduce our own datacentre footprint has been great for our energy consumption and green credentials. We tend to utilise AWS which whilst isn’t perfect, enables us to offset some of that effort. Virtual meeting systems have been great in reducing travel between sites (pre-covid) and essential during covid lockdown.’

‘Myriad of measuring systems that can help a genuine assessment: Vehicle load management and route planning; haulage sharing; drone deliveries to remote areas.’

‘Building management systems to optimise heating, lighting and ventilation.’

‘Smart allocation of water/herbicides/pesticides to crops, to reduce the amount needed.’

Some people had an emotional and psychological benefit mindset too. For example this suggestion, that we need ‘holographic displays so you can get a real sense of being with people without having to travel.’

A final idea that came up several times is one making some headway, especially amongst IT folks: ‘Principle: repairable IT! Technology should be repairable and upgradeable as opposed being ditched for a new model.’

KEY FINDINGS

- 40% of participants indicated that IT is used to meet their organisation’s ESG goals. 21% suggested that IT isn’t used for this, and the rest were either neutral or their organisation did not have an ESG policy.
- 59% of respondents feel empowered as an IT professional to speak up on greener and more ethical alternatives in their organisation’s tech strategy.
- Nearly half of those questioned (45%) think that the government should be the main driver of a roadmap for IT and digital technologies that helps to achieve a greener, more sustainable society. The second choice, relevant professional bodies, scored 18%.
PROMOTING TECHNOLOGIES TO COMBAT THE CLIMATE CRISIS

We asked members to give views on how best government can help promote IT and digital technologies to effectively combat the climate crisis. Here are a sample of suggestions:

‘Subsidising and incentivising and de-incentivising for contrary behaviour.’

‘Improve connectivity e.g. 5G and better broadband infrastructure particularly for homes as we all work remotely.’

‘Firstly, outlaw digital currencies. The massive amount of energy going into that is shocking and mostly hidden away. On the promotion-side, if they helped each household achieve a minimum bandwidth that would certainly help with future online teaching and working arrangements. Could they also stipulate a minimum number of hours working at home using IT to help reduce road/train/air miles?’

‘Promoting the use of flow battery technology to balance the grid and make better use of renewables; reducing our dependence on external power generation.’

‘The government is travelling in the right direction but appears to lack teeth when it comes to enforcement. The first step is monitor what is going on. There are several software options to use to this end. However apart from listed companies and companies trading over a quoted threshold, the vast majority of UK companies are not legally obliged to report their emissions, hence global remedies are difficult to determine.’

By taxing alternatives like driving so that there is a clear disincentive to drive. By communicating the IT and travel hierarchy clearly - it should be more expensive to travel and easier to access video conferencing. The government could apply this on their own frontline services (for example, job centres).

‘Recognising (stating) the BCS as an authoritative voice on the use of IT in relation to creating a sustainable, liveable climate.’

‘Consult with BCS GreenIT SG for suggestions.’

PERSONAL EMPOWERMENT

As IT professionalism is a key plank of BCS strategy we also wanted to get an idea of whether professionals feel empowered to speak up on issues, and also to proffer ethical alternatives if an organisation may be taking a less than fully beneficial turn.

A heartening 59% said they felt so empowered, only 24% saying no. In answer to the question ‘What would help you feel more able to do so?’ this is a selection of comments:

‘More information. There’s very little out there on how to get started, the steps to go through. What to look for and tools.’

‘A CIO who actually knows about IT rather than one who has no technical knowledge and just uses buzzwords/phrases.’

‘I can speak up about the need but do not have the knowledge about which solutions are best.’

‘Tax tech giants and ensure that they are regulated so that fake news is not spread about climate science and tech consumerism!’

‘Sponsor / support technical development and information exchange.’
BCS’S ROLE

We asked what actions members felt BCS should take to promote the use of IT in a way that contributes to a more sustainable society. Some of the answers express themes that had already come out, and added a few more:

‘Promote best practise, share real examples, signpost to resources that can help organisations.’

‘Encourage recycling of old hardware and try to upgrade equipment rather than throw it away and buy new.’

‘Keep accessible archives of true lifecycle costs of technologies to help counter proponents’ myths and facilitate carbon auditing.’

‘Help empower BCS members with data to support arguments. Include a cost saving to incentivise corporates to change, whilst enjoying positive PR for working to combat climate change.’

‘Highlight how emerging tech can help.’

‘Facilitate a public discussion, challenge technology directions/trends that are contrary to environmental objectives, and highlight lazy claims (for example, that ‘carbon offsetting’ by planting trees doesn’t negate the carbon impact, it just defers it).’

‘Ensure it uses the tech itself as a showcase and example for others to follow. Link up with key areas of academia so that it can speak with one voice on the latest and proven ideas. Link up closely with government to understand political factors which might impact its technical focussed message - so that hopefully the government can start relying on BCS (and other professional bodies) to provide detailed technical advice to inform its initiatives.’

‘Avoid politicisation of the debate. Stick only to verifiable truths. Be a source of dispassionate, scientific data and information.’

‘Make information available. (“Did you know that you could...”) Implement awards and prizes. Humans are motivated by competitions and prizes, not some 50-page specification. The rewards don’t have to be large.’

‘HIGHLIGHT HOW EMERGING TECH CAN HELP.’

‘Open the door to innovators, new designers and emerging technologists (many of whom are young and female) and amplify their voice.’

This report was generated on 07/06/21. Overall 441 respondents took part in the survey during the period 11 May to 6 June 2021.
SOME PRACTICAL BITS

In keeping with the theme of Insights – to do good as well as define it – some members came up with practical suggestions. For example:

‘Manufacturers could join up in power supplies. I’ve got thousands of different ones from all the different brands.’

‘Lower power client devices such as Apple’s new M1 CPUs Cloud computing, centralising more power consumption so it can be measured, offset and made cleaner.’

‘Use performance engineering practices that make software run more efficiently. There are programming languages that have built in an optimising compiler to achieve optimal efficiency on a variety of hardware architectures. Investing in teams to continually optimise the products and services.’

‘Re-use old computers as long as it is appropriate from a holistic perspective.’

‘Use softphones, to remove purchase of physical handsets and the costs to build, ship, operate, and ultimately dispose of them.’

‘Decentralisation of power generation. For example, all personal dwellings should have solar-generator roofs. Around 2% of the land use in England is buildings. Solar roofs would go a long way to reducing power demands.’

‘Night watchman application powering off PCs.’

PRACTICAL THOUGHTS ON THE GOVERNMENT’S ROLE:

‘Encourage the right to repair on all devices.’

‘Keep well out of the way at the technical level: I doubt anyone in Westminster could define the difference between a bit and a byte, or between a kW and a kWh. What government “can” do is to provide incentives to be environmental, for example rewards for reducing power consumption and waste.’

‘Promote the CEEDA - certified energy efficient data centre scheme - launch a UK equivalent of the EUCOC and mandate this for larger organisations.’

‘Deliver a digital identity trust framework so the online identity fraud can be removed.’

‘Mandate wider adoption of smart meters and energy management systems. Set an energy budget per person, per household and per office and force people to stick to it.’

PRACTICAL THOUGHTS ON THE BCS’S ROLE:

‘Provide tools for arguments: What is the running cost of running IT and not just in £? For example, if everyone deleted 100 emails, then less storage = less power = less Co2.’

‘Stop issuing ITNOW in paper form. Stop issuing new membership cards and move to virtual membership card.’

FUR COATS... GREENWASH WARNINGS

A number of responders drew attention to the dangers of greenwashing. Here are two comments:

‘I am losing faith in the various “renewable” energy capture mechanisms. Tue, they are better than they were, but they still appear to be more fur coat than anything else. Regarding smart consumption management - that just seems to be used as a way to raise money for government, rather than actually doing good for all.’

‘It’s a fallacy that technology is green - it may be that they can be used to offset other technologies that have an environmental impact - but the notion that battery cars are cleaner and greener than petrol cars is false. And the notion that everyone having a smart phone with its own unique charger is somehow green is false - tonnes on tonnes of waste is generated by the IT industry and I see very little or no evidence that the IT industry is going to clean up its act.’
In addition to longer pieces of research BCS has been undertaking shorter polls, often via YouGov, on contemporary technology issues. Here are the results of some of the more recent ones.

**ID SOCIAL MEDIA USERS?**

In April 2021, BCS undertook a survey on the verification of user identities to help control social media abuse.

The survey found that most tech experts (64%) want platforms like Twitter and Facebook to ask for real ID, making people accountable for what they post. Around a quarter (26%) said users should remain unverified, and 10% were undecided.

More than half of tech experts polled (56%) said linking social media accounts to true identities is technically achievable. Only 26% indicated it is not achievable and 17% were neutral.

Half (50%) said social media companies themselves should have the main responsibility for reducing online abuse.

Just one in five (19%) thought an independent regulator should have that role. 17% thought it was the responsibility of individual users, 5% stated it was the job of government to lead on the reduction of trolling and 4% felt it should be led by the police.

BCS members added that verified identity details should not have to be part of users’ public profiles. This would keep the anonymity needed for legitimate protest, minority groups or whistleblowing.

A majority (76%) of tech professionals said they would also support optional verification of social media ID, if that was the solution eventually introduced in the Online Harms Bill.

90% said it should be made simple for social media users to see and turn off all unverified accounts.

**GENDER**

In November 2020, BCS found that many people were lacking basic digital skills during lockdown.

2,072 people responded to the survey conducted for BCS by YouGov, with most having had no recent help to improve their digital skills, despite the pandemic moving personal and professional life online.

Some 83% of UK adults said they had not received any support to improve their tech skills over the previous six months. Most offers of help with digital skills came from employers (57%), over a quarter (28%) from family and friends and 13% from organisations like government and training providers.

As asked about specific software, nearly a third (31%) of people are not confident with basic data management using an Excel spreadsheet.

The research followed an issue with the NHS track and trace system where people testing positive for COVID-19 were not recorded once an Excel spreadsheet reached its maximum capacity.

A large majority of people (89%) agreed that digital skills would be important to the UK’s long-term economic prosperity. Despite this, most of the adults surveyed (62%) said they were not concerned about their level of tech training affecting their career prospects.
TOMATO
Solanum lycopersicum

AVG. 123 grams - 22 kcal

Nutritional Facts: Tomato, raw, ripe

- Calories: 14
- Water: 94%
- Protein: 0.6 g
- Carbs: 3.9 g
- Sugars: 2.6 g
- Fiber: 1.2 g
- Fat: 0.2 g
- Saturated Fat: 0.03 g
- Monounsaturated Fat: 0.03 g
- Polyunsaturated Fat: 0.03 g
- Omega-3: 0.0 g
- Omega-6: 0.08 g
95% FEEL IT IS IMPORTANT FOR THE UK TO RETAIN OWNERSHIP AND CONTROL OF SIGNIFICANT DIGITAL TECH COMPANIES WITHIN ITS BORDERS.

ETHICS REGULATION
Also in November 2020, BCS found that the IT industry should have ‘ethics regulator’, to ensure ethical standards in areas like artificial intelligence.

The majority (59%) of UK adults believe the profession should be kept focused on solving society’s problems. In contrast, only 23% felt that ‘big tech’ companies should have the task of enforcing the industry’s ethical standards, while 22% said politicians should have the job.

These results came after a summer of high-profile public sector projects where IT and its implementation by policy makers had been criticised, including the use of algorithms to estimate exam results and errors in the use of Excel to track COVID-19.

Half of respondents (50%) felt they could trust computer scientists to create artificial intelligence that is focused on improving the quality of their life. Most people (63%) did not think new computer science graduates were suitably qualified to write software that makes life decisions about them. And a majority (62%) said computer programmers should be qualified chartered professionals, meeting the same as chartered accountants.

Nearly all IT specialists questioned (95%) feel it is important for the UK to retain ownership and control of significant digital tech companies within its borders.

Just over three-quarters of IT professionals (76%) agree with the comments made by industry analyst Geoff Blaber that the deal would be ‘detrimental’ to ARM and its ecosystem.

Exactly 40% agree with Jensen Huang, founder and chief executive of Nvidia, that the combination of Nvidia and ARM would create a firm ‘fabulously positioned for the age of AI’.

UP IN ARMS
In October 2020 BCS found that the majority of IT experts believed the government should step in over the sale of technology giant ARM. The poll was carried out following the announcement that ARM Holdings is to be sold to American chip maker Nvidia in a deal worth 40 billion dollars (£31.2 billion).

Of the 1,771 BCS members contributing to the poll, only 11% agree that the sale of ARM to Nvidia will strengthen the UK’s position as a world leader in digital technologies.

Half of respondents (50%) felt they could trust computer scientists to create artificial intelligence that is focused on improving the quality of their life. Most people (63%) did not think new computer science graduates were suitably qualified to write software that makes life decisions about them. And a majority (62%) said computer programmers should be qualified chartered professionals, meeting the same as chartered accountants.

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**BCS.ORG**
BCS is a proud member of IFIP – the International Federation for Information Processing. It represents IT societies like BCS over 38 countries/regions and through its member societies plays a leading role in providing trustworthy, expert and an unbiased source of evidence-based expert knowledge on the global stage. We share a common goal to support professionalism within our sector and ensuring IT is good for society.

It’s IFIP’s jubilee year and to celebrate its 60 years, it is supporting its member societies with a programme of events and publications. We are delighted that our Insights conference today is part of the amazing array of events being celebrated under IFIP’s #ifip60 umbrella and we’d like to thank our colleagues within the IFIP community for including our conference today as part of the showcase of great events taking place around the world during the IFIP jubilee year.

Find out more about IFIP and its programme of 60th anniversary activities [ifip.org/jubilee60/?r=tcwgevents](ifip.org/jubilee60/?r=tcwgevents)