bcs The Chartered Institute for IT

Examiner Report	
Qualification Name	Higher Education Qualification
Qualification Level	Diploma
Date/ Series	April 2026
Module	IT Project Management

Question no.	**comments**
A1	This question was attempted by 67% of candidates, though the pass rate was just 50%. Most candidates were able to distinguish in outline the difference between project and business objectives, and provided examples, though the detail was lacking for full marks. Few candidates suggested SMART criteria for the well-defined properties of objectives.
Question no.	**comments**
A2	This question was attempted by 62% of candidates, and the pass rate was also 62%. Most candidates could identify the components of a Gantt chart, and attempt to draw one, though some confused it with an activity network. Despite specific instructions, many candidates did not provide a key to symbols used on their chart.
Question no.	**comments**
A3	This question was attempted by 62% of candidates, and the pass rate was 69%. The role and responsibilities of the Project board were often outlined correctly, but the composition of the project board was often very vague, limited to 'top management'. Most candidates could outline the key differences between Project manager and Team leader roles. Most marks were lost because of lack of detail.
Question no.	**comments**
B4	This question was second most popular on the examination, with 86% candidates attempting it. The pass rate, however, was just 55%. Part A was generally answered well, and candidates were able to justify why monitoring and control are important. Few candidates were able to explain why software projects are difficult to monitor, particularly omitting complexity and inherently abstract nature of software from their answers.

	Part C answers often did not identify the need for an exception report, and few candidates identified the need to escalate to the Project Board.
Question no.	**comments**
B5	This question was most popular on the examination, with 90% candidates attempting it. The pass rate was the highest on the paper at 79%. Knowledge of Risk and associated concepts was generally strong in these answers, with many elaborating to achieve high marks. Most candidates were also to provide good answers for risk management methods.
Question no.	**comments**
B6	This question was least popular on the examination, with 33% candidates attempting it. The pass rate was the lowest on the paper at 29%. Surprisingly few candidates could clearly distinguish Quality Control from Quality Assurance and provide correct examples of example activities. Whilst most candidates could identify quality attributes from ISO25010, few were able to provide examples by applying the knowledge to the scenario provided.